

## Police and Crime Commissioner (PCC) for Surrey – Progress Against Police and Crime Plan Actions – Q4

Action	Agency	Progress
<b>Take a Zero Tolerance Policing Approach</b>		
Ensure that Surrey Police and partner agencies focus on tackling anti-social behaviour, violence and those who break into homes or steal our property	PCC	In June the Joint Enforcement Pilot was successfully launched in Reigate and Banstead. Spelthorne followed in December and the OPCC is currently in talks with other Boroughs and Districts to roll out the scheme on a wider basis. The Joint Enforcement Teams comprise of staff from Borough / District Councils, such as Community Officers, Environmental Health Officers, Civil Enforcement Officers and Planning Enforcement Officers who work collaboratively with Police officers from Neighbourhood Teams to deal more effectively with anti-social behaviour.
Make sure there is a focus on catching criminals and detecting crime	PCC	The PCC continues to hold regular management meetings with the Force at which detection rates are regularly reviewed.
Make sure that Surrey Police is robustly tackling serious crime and organised criminal gangs operating in the county. We will take away their profits from crime	PCC/ Police Surrey	<p>Examples of operations carried out to tackle organised criminal groups (OCGs) are given to the PCC at his management meeting and published online in the meeting papers. As at the end of Q2 14/15, the Force has dismantled 6 OCGs.</p> <p>The Force also updates the PCC on details of assets that have been seized from criminals at the same meeting and again the details are published online. The total POCA seizures to end of January 2015 are £1,217,427.09</p> <p>The OPCC has been working with partners to implement the local partnership requirements of the Serious and Organised Crime Strategy, including the establishment of a pilot site in Reigate and Banstead to test new practices around intelligence sharing and multi-agency enforcement.</p>

<p>Ensure that Surrey Police arrests more people who deal drugs on our streets and to our young people and children, in particular in schools and colleges of further education</p>	<p>PCC</p>	<p>As part of the aforementioned Management Meetings the Commissioner receives updates on actions being taken on tackling drugs.</p> <p>The Force works with schools to deal with any reports of drug taking by school pupils and is currently working with a school in East Surrey on an on-going issue. The Force also continues to encourage staff, students and their parents to share any information in respect of drug use. There is a good process in place to mitigate this risk which includes Youth Intervention Officers attending regular meetings with individual school Pastoral Care Co-ordinators, to discuss students who have come to attention as a result of their involvement with drugs. This system gives the Police an opportunity to intervene quickly.</p> <p>The OPCC is also currently looking at how work around drugs in schools could be brought into the wider work currently taking place to implement the requirements of the Serious and Organised Crime Strategy.</p>
<p>Review the community safety funding and grants available to partners who tackle local issues to make sure value for money is achieved</p>	<p>PCC</p>	<p>For 2014/15, £680,271 was allocated to provide financial support to local groups working to deliver projects that meet the People's Priorities.</p>
<p>Work with Surrey Police and partners to reduce deaths, injuries and damage on the roads that are caused by selfish, reckless and anti-social drivers and riders</p>	<p>PCC / Surrey Police</p>	<p>This is reported on through the bi-monthly PCC management meeting process; activity is shown in the 'People's Priorities' reports.</p> <p>Speed cameras were switched on along the M25 in Surrey in January, with proceeds being put into road policing and road safety training for drivers, including teenagers and the elderly.</p> <p>The DPCC has also met with Community Speed Watch volunteers to better understand the challenges they face.</p>
<p>How a robust ethos of zero tolerance is being delivered in Surrey, whilst ensuring standards are maintained and policing is carried out in a reasonable way</p>	<p>Surrey Police</p>	<p>The Force's zero-tolerance policing approach is included in the reporting process for each management meeting, and numerous examples have been evidenced to the PCC and published. The Force has adopted 'Zero Tolerance Policing' as the overarching title of the Force strategy, and wide communication has been carried out internally to reinforce this message and ethos – it is mentioned regularly on the Chief Constable's blog. Maintenance of standards is also evidenced at management meetings.</p>

How Surrey Police is working to reduce crimes of burglary, robbery and violence	Surrey Police	<p>The Force has provided detail as on performance and activity for this through the bi-monthly management meeting process, papers from which are published online.</p> <p>As of February 2015, the Force has maintained its focus on domestic burglary and this continues to deliver results, with the level of burglary reducing by 19.2%, or 565 crimes, compared with the same period last year.</p> <p>Surrey Police acknowledge that there has been a significant increase in recorded violent crime with injury compared with the same period last year; this reflects the national picture, with 38 out of 43 police forces showing an increase. It is thought that this may be a result of improvements in crime recording, and work is being driven through the Office for National Statistics (ONS) to help police forces understand this increase.</p>
What Surrey Police is doing to encourage reporting of underreported crimes such as domestic violence, homophobic, racist or other hate crime and sexual offences	Surrey Police	<p>The Force has provided details on activity for this through the bi-monthly management meeting process, papers from which are published online. As of February 2015, Surrey Police is recording a significant increase in the volume of serious sexual assaults (+67.1%) and rapes (+65.1%) when compared with the same period last year.</p>
The improvements being made in solving burglary, robbery, violence and sexual offences	Surrey Police	<p>The Force has provided details on performance and activity for this through the bi-monthly management meetings, papers from which are published online. Performance as of February 2015 is as follows:-</p> <ul style="list-style-type: none"> <li>• The domestic burglary detection rate is 19.4% (this is up from 11.8% last year)</li> <li>• The robbery detection rate is 24.3% (down from 25.6% last year)</li> <li>• The violence with injury detection rate is 32.7% (down from 38.5% last year)</li> <li>• The serious sexual offences detection rate is 14.6% (down from 29.8% last year, but this should be seen in the light of a rise in the number of reported offenses.)</li> </ul> <p>Detection rates for violent crime and serious sexual offences are not performing as well, and the CPB has commissioned activity to improve performance; initial work is focusing on those crimes where there is a named suspect but the witness does not support a prosecution or there is insufficient evidence to charge.</p>

The operations carried out and achievements made in targeting those who deal drugs to young people in schools and colleges of further education	Surrey Police	The Force has provided details on performance and activity for this through the bi-monthly management meetings, papers from which are published online. Work is being carried out with schools and other partners in educating about the dangers of drugs and in providing a hostile environment for drugs-based criminality to occur. A number of examples of good work have been provided.
Joint actions with a wide range of partners to reduce anti-social behaviour and crime in all forms – whether it be working together to reduce town centre violence, business crime, rural and wildlife crime or any other loutish activity	Community Safety Partners	As of April 2015 £680,271 has been allocated to provide financial support to local groups working to deliver projects that meet the People’s Priorities.  As detailed previously, Joint Enforcement Teams are now in operation in Reigate & Banstead and Spelthorne. The OPCC is currently working with partners to roll the pilots out on a wider basis.
The support and mechanisms in place to stop people abusing drugs	Community Safety Partners	The Office of the PCC is working with the Surrey Substance misuse group on a new strategy for Surrey for the prevention of alcohol and substance misuse.
Actions to tackle alcohol misuse and alcohol fuelled violence and anti-social behaviour	Community Safety Partners	As above.
Conviction rates at court for people who commit serious crime and drug dealers	Community Safety Partners	The Office of the PCC is working with agencies in the Criminal Justice system to ensure that the victim is put at the heart of the system, including consideration of conviction rates.
<b>More Visible Street Policing</b>		
Continue with my campaign for fairer funding of policing for Surrey tax payers. You pay the highest level of council tax for policing in the country	PCC	As previously reported, independent research commissioned by the OPCC from Oxford Economics was completed and forwarded to the Home Office for their consideration. However, the Government has indicated that it will not review the situation in this parliament. The PCC has updated his Police and Crime Plan for 2015/16, to put greater emphasis on improving the funding of Surrey Police.
Ensure Surrey Police and Criminal Justice partners take money and possessions away from criminals and direct this money into visible policing	PCC	The PCC reviews Surrey Police seizure of assets in his management meeting with the Chief Constable. The PCC is currently in discussions with the Force to determine how best to spend this money.
Lead on collaboration with neighbouring forces to share as many police functions as possible and, in the future, consider amalgamation	PCC	The PCC’s of Surrey and Sussex continue to work closely with the Chief Constables of those forces to jointly deliver services wherever possible to make savings and protect front-line policing.

Develop protocols between neighbouring police forces so that the nearest unit can respond to calls for help regardless of county borders	PCC	Surrey and Sussex are now delivering nearest unit response for major crime and firearms.
The plans for Surrey Police in terms of back office savings and collaboration with neighbouring forces and local authorities.	Surrey Police	The Specialist Crime and Operations commands are operating successfully across Surrey and Sussex. The force has received good feedback from HMIC following the Valuing the Police 4 inspection. Other areas for collaboration are being assessed.
The reviews that Surrey Police is undertaking to make sure that they are as efficient as they can be and what the outcomes of these are in terms of savings	Surrey Police	A number of reviews continue across the force. These are reported on formally through the management meeting process, including associated savings and potential savings.
The number and powers of PCSOs (Police Community Support Officers) and how they are used to support this plan	Surrey Police	The Force Chief Officer Group reviewed the PCSO powers in September 2011 which resulted in 2 additional discretionary powers being included. The full list of Surrey Police PCSO powers is shown in appendix A of the September 2013 'People's Priorities' document.
How Surrey Police is making best use of the Special Constabulary and other volunteer groups	Surrey Police	There were 162 officers in the Special Constabulary at the end of August 14, all of whom are operational. 73% of Special Constables in Surrey have their independent patrol status and can thus carry out patrols unaccompanied by another officer. This is the highest percentage regionally. The Force reported to the PCC in August on plans to increase the number of Special Constables.
<b>Put Victims at the Centre of the Criminal Justice System</b>		
Work with the Criminal Justice System to ensure victims get proper support, whether they are dealing with Surrey Police, courts, probation, judges or voluntary support organisations	PCC	<p>The Police and Crime Commissioners (PCCs) for Surrey, Sussex and Thames Valley have signed a landmark contract worth £1.8m per year with independent charity Victim Support to provide emotional and practical support services for victims of crime in their areas. The contract provides for a victim referral and assessment centre, along with local support services.</p> <p>The agreement is signed as responsibility for commissioning the majority of victims' services transferred from the Ministry of Justice to Police and Crime Commissioners from October 2014. For the first time, these services provided to support victims of crime in Surrey, Sussex and Thames Valley will be managed through a local contract. This means that Victim Support will be directly accountable to PCCs, rather than to Westminster, helping to ensure that local needs are being met.</p>

<p>Monitor how Surrey Police and Criminal Justice partners improve their support for victims of crime and anti-social behaviour</p>	<p>PCC</p>	<p>The PCC recently requested a paper from Surrey Police on how they were implementing the new Victims' Code. This paper can be viewed at:</p> <p><a href="http://www.surrey-pcc.gov.uk/wp-content/uploads/2014/01/04_New-Victim-Code-final.pdf">http://www.surrey-pcc.gov.uk/wp-content/uploads/2014/01/04_New-Victim-Code-final.pdf</a></p> <p>The Assistant Commissioner for Victims has overseen implementation of the new Victims' code and represents the OPCC on the Victims Code Working Group.</p>
<p>Review the community safety funding and grants given to partners who support victims to ensure value for money is achieved</p>	<p>PCC</p>	<p>Victims of domestic abuse and sexual violence in Surrey are also due to benefit from £450,000 of additional funding for support services in the county. This follows a number of successful applications from Police and Crime Commissioner to the Ministry of Justice, which has been running a competitive process for PCCs around the country to bid for additional funding for victims services in their areas.</p>
<p>Ensure that we look after those people most vulnerable in our society</p>	<p>PCC</p>	<p>At the January Management meeting where the PCC scrutinises Surrey Police performance the PCC requested and received a paper from Surrey Police on what they are doing to protect vulnerable people. This paper can be viewed at:</p> <p><a href="http://www.surrey-pcc.gov.uk/wp-content/uploads/2014/01/Protecting-vulnerable-people-final1.pdf">http://www.surrey-pcc.gov.uk/wp-content/uploads/2014/01/Protecting-vulnerable-people-final1.pdf</a></p>
<p>Work with partners to ensure that those with mental health issues receive appropriate care and protection</p>	<p>PCC</p>	<p>The above paper also included the protection of people with mental health issues. The Force has been working on the development of a Mental Health Concordat, and the OPCC is overseeing development via attendance at the Force Oversight Board. There now also exists a triage function within the contact centre for mental health related incidents, and agreements in place between the Force and ambulance service for dealing with individuals in need of mental health treatment.</p>
<p>Monitor Surrey Police performance in answering the phone when you call, whether in an emergency or not, and how they respond to calls for help, getting the call centre and response officers to focus on what the victim needs.</p>	<p>PCC</p>	<p>This is monitored regularly in the management meetings the PCC holds with the Chief Constable.</p>

How satisfied victims of crime are with the services that Surrey Police provides and what Surrey Police is doing to improve how victims are treated	Surrey Police	The Force strives to provide excellent victim care. Activity and performance is described in the published documents for the management meetings. FytD (Feb 15) victim satisfaction was 86%, which is same as the previous financial year. The new Victims Code was implemented in December 2013 and the Force carries out a rolling programme audits every month to ensure compliance.
How Surrey Police is treating victims of anti-social behaviour and how it is improving treatment and actions taken	Surrey Police	As reported through the management meetings, Surrey Police seeks to provide excellent care to victims of anti-social behaviour (ASB). ASB Victim Satisfaction FytD (Feb 15) is 77.6%, down slightly from 80.5% for the same period last year.
Help ensure that the Criminal Justice system, including courts, witness protection and the judiciary put victims at the heart of everything they do	Criminal Justice Partners	The PCC has meet with CJS partners to discuss performance and improvements that can be made.
Review the funding given to victim support organisations to ensure value for money is achieved and a good quality of support is provided	Criminal Justice Partners	The OPCC has reviewed funding provided to victim support organisations as part of the wider project on commissioning of victims' services.
Help ensure that there is support for vulnerable people, such as the young, the elderly, those with mental health issues and troubled families	Criminal Justice Partners	The PCC has provided funding to support vulnerable people including domestic violence support funding, funding for the support of victims of sexual offences. He has also been active in commenting the treatment of people with mental health issues.
<b>Give You the Opportunity to have a Greater Say in how Your Streets are Policed</b>		
Make sure that Surrey Police provides opportunities for everyone to engage about their issues at a neighbourhood level	PCC	The OPCC has asked Surrey Police to make sure that all local areas have engagement opportunities. Local policing boards have been put in place by Surrey Police alongside Facebook boards and local surgeries. The OPCC also encourages resident contact via it's Twitter account and the newly launched Facebook page. During consultation on the police precept for 2015/16, the OPCC established a designated website ( <a href="http://safersurrey.co.uk">safersurrey.co.uk</a> ) to allow residents to share their views.

Hold an annual Police and Crime Summit, together with the Council Leader and Chief Executive, in each Borough and District where people can come and take part in discussions about police and community safety issues	PCC	The PCC has completed the 2014/15 Crime Summit programme. This was the second round of Crime Summits for the Police and Crime Commissioner and saw over 600 people getting involved in discussions over policing and community safety in their area.
Ask local councillors, community safety officers and Surrey Police to formalise current engagement arrangements to ensure that there is a regular Local Policing Board that the public can attend in each Borough and District in Surrey	PCC	Local Policing Boards are now in place across Surrey – see the link below.
Publicise the dates and venues for the Summits and Local Policing Board meetings	PCC	The Summits are all publicised on the PCCs website, twitter account and through PCC and partner contact databases. The Local Policing Boards are publicised locally and on the Surrey Police website: <a href="http://www.surrey.police.uk">www.surrey.police.uk</a>
Give people the opportunity to contact or meet with me or my staff about specific issues, including through surgeries, correspondence or through my web-site	PCC	The PCC continues to engage with residents through face-to-face meetings, Crime Summits, letters and e-mail. The OPCC also undertook a significant piece of research to gauge the views of residents in relation to the PCC's proposed precept increase.
Work with the media to ensure I am visible and available to the public and can make their interests heard	PCC	The PCC continues to be active in local and national media.
Ensure everyone has the opportunity to engage by having a wide range of means of contact and engagement	PCC	In addition to the Policing Boards and Summits, the PCC, his Deputy and Assistants attend a large number of community meetings. The Office of the PCC also responds to e-mails and letters from residents and consults via the PCCs website.
Use social media and other emerging communications channels to engage with young people and those who do not wish to engage via other means	PCC	The Office of the PCC remains active on twitter and has established accounts on YouTube, Facebook and Flickr.
Operate and lobby at a national level on behalf of the Surrey public on issues such as adequate funding for Surrey Police and victim care	PCC	The PCC has been active nationally in raising issues of police funding, training, police officer morale and is on the national working group for victim's commissioning.

Work with the Police & Crime Panel to make best use of its knowledge and expertise on local level issues	PCC	The PCC attends all Police and Crime Panel meetings. The PCC also engages with the Panel on areas of specific interest, such as rural crime and the development of precept proposals. Following the last meeting, the PCP wrote to local MPs to help raise the issue of fairer funding for Surrey Police.
Making sure that everyone in Surrey is able to engage with the police, councils and other partners about the issues that affect them. I will ensure that existing joint engagement arrangements are formalised, with regular Local Policing Boards in each borough and district	Surrey Police/ Community Safety Partners	Progress has been reported through the management meetings and related documents; each borough and district has set up policing boards which are now advertised on the Surrey Police web-site. These continue to be based on the criteria requested by the PCC, recognising the need for a diversity of approach based on the area; innovative approaches have been used, e.g. Facebook sessions attracting over 1000 participants. Likewise the Force contributes to the PCC's local policing summits. The key issues from each panel are sent direct to the OPCC for information.
Ensuring that issues are picked up and action is taken by the appropriate agency and that themes and learning are identified and acted upon together through joint problem solving.	Surrey Police/ Community Safety Partners	Issues and action plans have been identified through the local policing summits, as collated through the PCC's office. The local policing boards have raised local issues, of a similar theme to panel meetings (e.g. speeding, parking and ASB), and resolution of these many issues forms part of daily business for the relevant Neighbourhood teams. The teams work regularly with partners, including through Joint Action Groups and Community Incident Action Groups. Examples of partnership-working have been included in reports for the management meetings.
<b>Protect your local policing</b>		
Review the police station disposals policy in Surrey to ensure best value is achieved from the Surrey Police estate and any sales of property	PCC	This review has now concluded and the results can be read at the following link:  <a href="http://www.surrey-pcc.gov.uk/2013/10/surrey-police-and-crime-commissioner-concludes-estates-review/">http://www.surrey-pcc.gov.uk/2013/10/surrey-police-and-crime-commissioner-concludes-estates-review/</a>
Seek a national role to provide a voice for Surrey on boards and organisations that set police pay and conditions, particularly given proposals to reduce starting pay for police officers, who already struggle financially to live in Surrey	PCC	Kevin Hurley continues to be an active and vocal member on the national PNB (Police Negotiating Board) which deals with police pay and conditions.
Ensure that Surrey Police gets adequate support from national bodies, such as the National Crime Agency, National Fraud Investigation (led by the City of London Police) and Counter Terrorism Units, as well as making sure Surrey Police is doing its part in national policing requirements	PCC	The PCC and staff have attended national seminars and training on national bodies. The PCC is part of the regional crime oversight board. Management meeting papers are received which update on Surrey Police's input into national policing requirements.

Seek to reduce the bureaucratic burden on policing by tackling policies which inhibit us unnecessarily	PCC	The PCC aims to reduce bureaucracy wherever possible and aims not to put additional burdens on Surrey Police including getting rid of targets.
Ensure that the media has a balanced picture of policing activity in Surrey: we will be transparent	PCC	The PCC and his office are active in getting articles in local and national media including newspaper, radio and twitter to get a balanced picture of policing.
Take every opportunity to raise issues affecting Surrey such as budget cuts and police pay and conditions with MPs, councillors, partners, Government and national boards to make sure that they are all able to support your aims	PCC	The PCC continues to speak to MPS and government about funding for Surrey Police and about police pay and conditions.
Use my position as an elected person with the largest mandate in Surrey to give a balanced view of policing and protect those officers who put themselves in personally frightening or emotionally challenging situations every day and support them in tackling the people who blight the lives of the Surrey public	PCC	The PCC is active about speaking up for police officers in media and social media.
Work with the Chief Constable during 2013 to set out a staff and asset transfer scheme, as required by the Home Office, that best meets your 6 priorities	PCC	This has been completed.
Oppose plans for direct entry into the police service at Superintendent rank.	PCC	The PCC has nationally opposed direct entry and taken every opportunity to raise this as an issue with government and press.
What Surrey Police is doing with regard to pay and conditions for officers and staff following Government announcements on pay	Surrey Police	The Force continues to work closely with the Police Federation and UNISON. Full details about the various aspects are included in the PCC management meeting documents.
What the latest staff survey results are saying and how staff are viewing leadership	Surrey Police	Staff survey data is published separately. Wave 17 of the Survey which ran Apr - May had a 44% response rate and the health score remained consistent with the previous wave, with the leadership section showing a slight increase. Going forward the Surrey and Sussex Senior Leadership Team have agreed to develop a joint survey, although it has been agreed that Surrey will conduct another survey in the interim.
Ensuring previous skills and training are utilised when officers transfer from other forces	Surrey Police	The Force continues to recognise national qualifications and ensures bureaucracy is minimised when quality assuring 'local' skills from elsewhere. This has been described through the management meeting structure.

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Go out and about within Surrey Police to see what is happening 'on the ground', to listen to the public and victims and feed my observations back into the Chief Constable	PCC	The Assistant PCC for Victims, Jane Anderson, continues her work to meet victims and feed back to Surrey Police. That has included recent qualitative research with victims of domestic violence.
Continue to ensure we have an effective Independent Custody Visiting Scheme, whereby trained people from local communities go into custody to check on the welfare and treatment of those being held in custody	PCC	The Independent Custody Visiting Scheme continues to run well. The PCC recently ran a "thank you" event for volunteers, to recognise their commitment and dedication to the scheme. There has also recently been another recruitment round.
Work with the Independent Advisory Group (IAG) and to hear views from minority groups about what they expect from policing	PCC	The PCC, his Assistant PCC for equalities and support offices continue to meet regularly with the IAG and other groups to understand the views from diverse communities in Surrey.
Ensure that Surrey Police has the highest standards through monitoring customer service and complaints	PCC	The PCC's office regularly monitors complaints trends and in the last quarter have carried out dip-sampling of complaints files.
Consider where I can introduce mystery shoppers to provide a check on standards of Surrey Police care for victims and customers	PCC	Complete – considered and not felt to be practical.
Lead by example and give visible leadership for Surrey Police and expect those in leadership roles to do the same	PCC	The PCC, Deputy PCC and Assistant PCCs continue to meet with Surrey Police leaders and show leadership to staff.
Monitor Surrey Police performance in investigating crime to make sure that the best results are achieved	PCC	The PCC monitors Surrey Police performance in investigating crime in the management meetings. Reports and minutes of these meetings are published on the OPCC website.
How the Chief Constable and her senior staff are ensuring high standards, ethics and integrity - from dress codes and standards of appearance through to the service staff are delivering to the public	Surrey Police	Professionalism is important, with work being driven through the People Strategy Board, the Strategic Crime and Incident Recording Group, and the Professionalism and Integrity Board for the Code of Ethics. Good work is reported on through the management meetings.
How many complaints have been received, what the themes of these are and whether complaints are being well managed within required timescales	Surrey Police	Overall details and numbers of complaints are published in the management meeting documents, which are published on-line. The Force also provides the OPCC with quarterly briefings, including details of trends and patterns.
Examples of letters of satisfaction received and the issues to which they relate	Surrey Police	Examples of such letters are published in the management meeting documents. Numerous themes are included such as thanks for locating missing family members, support to motorists involved in collisions, and thanks from victims of crime following the successful prosecution of the offender.

How staff are being managed to ensure high standards and good service delivery, including vacancy rates, sickness rates and staff survey results	Surrey Police	This is a wide area; related performance and activity within the Force is included in the management meeting documents. As an example, sickness levels are positive; the percentage of working hours lost due to police officer sickness over the rolling 12 months to end of July 14 remained low at 2.7% for officers and 2.8% for staff. The Force figure equates to an average of 6.9 days for officers and 7.3 days per staff member.
<b>Holding the Chief Constable to Account</b>		
Webcast management meetings holding the Chief Constable to account	PCC	Management meetings are webcast whenever technology allows and can be viewed on the PCCs website.
<b>Finance and Resources</b>		
Surrey Police budget and spend	Surrey Police	This is a detailed area which is specifically covered through reports to the PCC from the Force, in the monthly management meeting process.
PCC budget and spend	PCC	This is a detailed area which is specifically covered through reports to the PCC from the Force, in the bi-monthly management meeting process and in specific reports provided to the PCP.
<b>Crime and Disorder Reduction Funding</b>		
Allocated funding	PCC	Grant funding is all published on the PCC's website.